- ➤ What are the registration, disclosure and other legal compliance issues you are required to satisfy in order to sell franchises in certain countries?
- > What do you need to know in order to mitigate costs of compliance and delay that can occur in getting your deal done?
- What other legal issues should you be aware of as you negotiate your international franchise agreement?
- ➤ What provisions of a franchise agreement are highly negotiated and what are the best drafting and negotiating approaches to eliminating "push back" on those provisions?



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- 1. Hitting the High Points Regulatory Requirements:
  - A. Jurisdictions with Prerequisites to Offering Franchises:
    - Proof of concept (China, Korea, Saudi Arabia and Vietnam)
    - Restrictions on foreign ownership (China, Saudi Arabia and the UAE)
    - Fee caps, currency controls and sourcing restrictions

- B. Heavy Pre-sale Franchise Registration Requirements:
  - Pre-sale filing (Australia, Indonesia, Korea, Malaysia and Vietnam)
  - Government approval required (Indonesia, Korea, Malaysia and Vietnam)
  - Translation requirements (Indonesia, Korea and Vietnam)
  - Notarization, apostille and legalizations (Indonesia)

- C. Wide Variation in Disclosure requirements:
  - Jurisdictions with disclosure requirements that mirror the US (Belgium, Brazil, France, Spain and Taiwan)
  - Jurisdictions with disclosure requirements that are incredibly vague (Albania, Georgia, Latvia, Moldova, Romania and Turkmenistan)
  - Civil Law jurisdictions (Germany and Norway)
  - Jurisdictions with unique disclosure requirements (The Netherlands, South Africa, France, Argentina, Brazil, Malaysia and Mexico)

- D. Heavy Post-sale Registration Requirements:
  - Filing required to be enforceable (Russia, Kazakhstan, Moldova, The Philippines, Saudi Arabia and Belarus)
  - Filing required to repatriate currency (Brazil)

- 2. Common "Making a Deal" Questions
  - A. Using a letter of intent / reservation letter / application including issue of taking a deposit up front
  - B. Getting organizational information / due diligence best practices
  - C. Obtaining and maintaining trademark protection
  - D. Using personal / corporate guarantees, bank guarantees and letters of credit
  - E. Allocating payment of fees and withholding tax
  - F. Triggering default and termination; recovering damages

- G. Restricting transfers
- H. Determining scope of Indemnity
- I. Determining method of Dispute Resolution (including Choice of law and arbitration body / seat)
- J. Obtaining and protecting private and customer data

# Thank you!